## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, DC 20549** 

#### FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): March 4, 2021



## **BURLINGTON STORES, INC.**

(Exact Name of Registrant As Specified In Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-36107 (Commission File Number) 80-0895227 (IRS Employer Identification No.)

2006 Route 130 North
Burlington, New Jersey 08016
(Address of Principal Executive Offices, including Zip Code)

(609) 387-7800 (Registrant's telephone number, including area code)

Not applicable (Former Name or Former Address, if Changed Since Last Report)

Check the	appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities	registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.0001 per share	BURL	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

#### Item 2.02. Results of Operations and Financial Condition.

On March 4, 2021, Burlington Stores, Inc. issued a press release announcing its operating results for the fourth quarter and fiscal year ended January 30, 2021. A copy of the press release is furnished as Exhibit 99.1 to this Current Report.

The information contained in this Item 2.02, and Exhibit 99.1 attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of, or otherwise regarded as filed under, the Securities Exchange Act of 1934, as amended (the "Exchange Act"), nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. <u>Financial Statements and Exhibits.</u>

(d) Exhibits

Exhibit

No.

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99.1 Press Release dated March 4, 2021.

Description

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### **BURLINGTON STORES, INC.**

/s/ David Glick

David Glick

Senior Vice President of Investor Relations and Treasurer

Date: March 4, 2021



## Burlington Stores, Inc. Reports Fourth Quarter 2020 Results Announces New 2,000 Store Target

- On a GAAP basis, total sales increased 4%, net income was \$156 million, and diluted EPS was \$2.33
- O Comparable store sales were flat, reflecting significant improvement in December and January
- O Gross Margin improved 40 basis points, driven by a 110 basis point increase in merchandise margin
- On a Non-GAAP basis, Adjusted EPS was \$2.44
- O New store target increased to 2,000 stores, up from previous goal of 1,000 stores

**BURLINGTON, New Jersey; March 4, 2021** — Burlington Stores, Inc. (NYSE: BURL), a nationally recognized off-price retailer of high-quality, branded apparel, footwear, accessories, and merchandise for the home at everyday low prices, today announced its results for the fourth quarter ended January 30, 2021.

Michael O'Sullivan, CEO, stated, "We saw comparable store sales improve sequentially as the quarter progressed, starting with a double digit decline in November, improving to flat in December, and then accelerating to double digit growth in January. I was pleased with how we navigated this trend, and utilized core Burlington 2.0 strategies – chasing sales, buying opportunistically and operating with leaner inventories. Looking ahead, the retail environment is likely to remain unpredictable for some time. We are planning 2021 comparable store sales conservatively but will manage liquidity to chase sales if the trend is stronger."

Mr. O'Sullivan added, "Today, we are excited to announce the expansion of our store count potential to 2,000 stores, from 1,000 stores previously. This new target takes account of the significant market share opportunity that we see ahead of us, and of the improvements we are making in our business with Burlington 2.0, in particular the significant reduction in inventory levels and the smaller store footprint that this enables."

## <u>Fiscal 2020 Fourth Quarter Operating Results (for the 13 week period ended January 30, 2021 compared with the 13 week period ended February 1, 2020)</u>

- **Total sales** increased 4% to \$2,279 million, and comparable store sales were flat. While comparable store sales were down 10% in November due to unfavorable weather, comparable store sales trends improved significantly thereafter, improving to flat in December and to a 17% increase in January, as weather normalized and federal stimulus payments were disbursed.
- **Gross margin** rate was 42.5% vs. last year's rate of 42.1%, an increase of 40 basis points. Merchandise margins increased 110 basis points, driven primarily by lower markdowns, more than offsetting a 70 basis point increase in freight costs.
- **Product sourcing costs**, which are included in selling, general and administrative expenses (SG&A), were \$143 million in the fourth quarter vs. \$89 million in last year's fourth quarter. Product sourcing costs include the costs of processing goods through our supply chain and buying costs. The increase was driven primarily by higher supply chain costs, due to higher wages and COVID-19 related costs.
- **SG&A** increased \$110 million to \$705 million for the fourth quarter of Fiscal 2020. **Adjusted SG&A** was \$554 million vs. \$499 million last year, due to higher store related and corporate costs, partially offset by lower marketing expense.
- **The effective tax rate** was 17.1% vs. 24.0% in last year's fourth quarter. The Adjusted Effective Tax Rate was 20.0% vs. last year's fourth quarter Adjusted Effective Tax Rate of 23.8%.
- **Net income** was \$156 million, or \$2.33 per share vs. net income of \$206 million, or \$3.08 per share for the fourth quarter last year, and Adjusted Net Income was \$163 million, or \$2.44 per share vs. \$215 million, or \$3.21 per share last year. This decrease in Adjusted Net Income was due primarily to higher product sourcing and COVID-19 related costs.
- **Diluted shares outstanding** amounted to 67.0 million at the end of the quarter, flat compared with the end of last year's fourth quarter. From the end of the fourth quarter of Fiscal 2019 through the suspension of our share repurchase program announced on March 19, 2020, the Company repurchased approximately 0.2 million shares under the program.
- Adjusted EBITDA decreased \$69 million from last year's fourth quarter to \$280 million. Adjusted EBIT decreased \$70 million below the prior year period to \$224 million. The decrease in Adjusted EBITDA and Adjusted EBIT were driven by the same factors described above that drove the decline in Adjusted Net Income.

#### **Full Year Fiscal 2020 Results**

• Total sales decreased 21% compared to Fiscal 2019. Net (loss) income decreased \$682 million compared to the prior year to (\$216) million, or \$(3.28) per share vs. \$6.91 per share last year. Adjusted EBIT decreased by \$952 million compared to last year, to \$(283) million. Adjusted Net (loss) Income

decreased \$664 million vs. last year to (\$170) million, while Adjusted EPS was \$(2.57) per share vs. \$7.35 per share in the prior year.

#### **Inventory**

• Merchandise inventories were \$741 million vs. \$777 million last year, a 5% decrease. Comparable in-store inventories declined 16%; this decrease was driven by the Company's strategy of operating with leaner in-store inventories. Reserve Inventory, which includes all inventory that is being stored for release either later in the season, or in a subsequent season, was 38% of total inventory at the end of the fourth quarter of Fiscal 2020 compared to 33% at the end of the fourth quarter of Fiscal 2019.

#### **Liquidity**

• The Company ended the fourth quarter with \$1,857 million in liquidity, comprised of \$1,380 million in unrestricted cash and \$477 million in availability on its ABL facility. During the quarter, the Company paid down the \$250 million previously outstanding on its ABL facility, ending the quarter with no outstanding ABL balances.

#### **Share Repurchase Activity**

• The Company suspended its share repurchase program on March 19, 2020. As of the end of the fourth quarter, the Company's share repurchase program, which remains suspended, had \$348 million in remaining authorization.

#### Outlook

Given the uncertainty surrounding the pace of the recovery of consumer demand and the ongoing COVID-19 pandemic, the Company is not providing specific sales or earnings guidance for Fiscal 2021 (the 52-weeks ending January 29, 2022) at this time.

The Company is providing the following Fiscal 2021 guidance items:

- Capital expenditures, net of landlord allowances, is expected to be approximately \$470 million;
- The Company expects to open 100 new stores, while relocating or closing 25 stores, for a total of 75 net new stores in Fiscal 2021;
- Depreciation & amortization, exclusive of favorable lease costs, is expected to be approximately \$260 million;
- Interest expense, net of non-cash interest of \$32 million on convertible notes, is expected to be approximately \$80 million; and
- The effective tax rate is expected to be approximately 24% to 25%.

#### **New Store Target**

• Based on the smaller store format enabled by our Burlington 2.0 strategy, as well as the opportunity presented by accelerating retail disruption and industry wide store closures, the Company has increased its long-term store target to 2,000 stores, up from its previous store target of 1,000 stores, which was established in connection with the Company's IPO in 2013. The Company operated 761 stores as of the end of the fourth quarter of 2020.

#### **Note Regarding Non-GAAP Financial Measures**

The foregoing discussion of the Company's operating results includes references to Adjusted SG&A, Adjusted EBITDA, Adjusted Net Income (Loss), Adjusted Earnings per Share (or Adjusted EPS), Adjusted EBIT (or Operating Margin), and Adjusted Effective Tax Rate. The Company believes these supplemental measures are useful in evaluating the performance of our business and provide greater transparency into our results of operations. In particular, we believe that excluding certain items that may vary substantially in frequency and magnitude from what we consider to be our core operating results are useful supplemental measures that assist in evaluating our ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods. These non-GAAP financial measures are defined and reconciled to the most comparable GAAP measures later in this document.

#### **Fourth Quarter 2020 Conference Call**

The Company will hold a conference call on March 4, 2021 at 8:30 a.m. Eastern Time to discuss the Company's fourth quarter results. The U.S. toll-free dial-in for the conference call is 1-866-437-5084 and the international dial-in number is 1-409-220-9374.

A live webcast of the conference call will also be available on the investor relations page of the Company's website at <a href="https://www.burlingtoninvestors.com">www.burlingtoninvestors.com</a>. For those unable to participate in the conference call, a replay will be available beginning after the conclusion of the call on March 4, 2021 through March 11, 2021. The U.S. toll-free replay dial-in number is 1-855-859-2056 and the international replay dial-in number is 1-404-537-3406. The replay passcode is 7005197. Additionally, a replay of the call will be available on the investor relations page of the Company's website at <a href="https://www.burlingtoninvestors.com">www.burlingtoninvestors.com</a>.

#### **About Burlington Stores, Inc.**

Burlington Stores, Inc., headquartered in New Jersey, is a nationally recognized off-price retailer with Fiscal 2020 net sales of \$5.8 billion. The Company is a Fortune 500 company and its common stock is traded on the New York Stock Exchange under the ticker symbol "BURL." The Company operated 761 stores as of the end of the fourth quarter of Fiscal 2020, in 45 states and Puerto Rico, principally under the name Burlington Stores. The Company's stores offer an extensive selection of in-season, fashion-focused merchandise at up to 60% off

other retailers' prices, including women's ready-to-wear apparel, menswear, youth apparel, baby, beauty, footwear, accessories, home, toys, gifts and coats.

For more information about the Company, visit www.burlington.com.

#### **Investor Relations Contacts:**

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#### Safe Harbor for Forward-Looking and Cautionary Statements

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact included in this release, including those about our expected sales trend and our liquidity position and inventory plans, as well as statements describing our outlook for future periods, are forward-looking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. We do not undertake to publicly update or revise our forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied in such statements will not be realized. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those we expected, including general economic conditions; pandemics, including the duration of the COVID-19 pandemic and actions taken to slow its spread and the related impact on consumer confidence and spending; our ability to successfully implement one or more of our strategic initiatives and growth plans; the availability of desirable store locations on suitable terms; changing consumer preferences and demand; industry trends, including changes in buying, inventory and other business practices; competitive factors, including pricing and promotional activities of major competitors and an increase in competition within the markets in which we compete; the availability, selection and purchasing of attractive merchandise on favorable terms; import risks, including tax and trade policies, tariffs and government regulations; weather patterns, including, among other things, changes in year-over-year temperatures; our future profitability; our ability to control costs and

expenses; unforeseen cyber-related problems or attacks; any unforeseen material loss or casualty; the effect of inflation; regulatory and tax changes; our relationships with employees; the impact of current and future laws and the interpretation of such laws; terrorist attacks, particularly attacks on or within markets in which we operate; natural and man-made disasters, including fire, snow and ice storms, flood, hail, hurricanes and earthquakes; our substantial level of indebtedness and related debt-service obligations; restrictions imposed by covenants in our debt agreements; availability of adequate financing; our dependence on vendors for our merchandise; domestic events affecting the delivery of merchandise to our stores; existence of adverse litigation; and each of the factors that may be described from time to time in our filings with the SEC. For each of these factors, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended.

# BURLINGTON STORES, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (LOSS) (unaudited) (All amounts in thousands, except per share data)

		Three Months Ended					Fiscal Year Ended				
	Ja	nuary 30,	F	ebruary 1,	January 30,			February 1,			
		2021		2020		2021		2020			
REVENUES:											
Net sales	\$	2,278,935	\$	2,201,384	\$	5,751,541	\$	7,261,243			
Other revenue		3,959		7,215		12,439		25,155			
Total revenue		2,282,894		2,208,599		5,763,980		7,286,398			
COSTS AND EXPENSES:											
Cost of sales		1,309,443		1,274,089		3,555,024		4,228,740			
Selling, general and administrative expenses		704,964		595,316		2,326,928		2,228,178			
Costs related to debt issuances and amendments		_		— 3,633		3,633		(375)			
Depreciation and amortization		56,712		55,089		220,390		210,720			
Impairment charges - long-lived assets		437		4,315		6,012		4,315			
Other income - net		(4,119)		(3,514)		(8,353)		(16,531)			
Loss on extinguishment of debt		_		_		202		_			
Interest expense		27,260		11,872		97,767		50,826			
Total costs and expenses		2,094,697		1,937,167		6,201,603		6,705,873			
Income (loss) before income tax expense (benefit)		188,197		271,432		(437,623)		580,525			
Income tax expense (benefit)		32,203		65,107		(221,124)		115,409			
Net Income (loss)	\$	155,994	\$	206,325	\$	(216,499)	\$	465,116			
	_										
Diluted net income (loss) per common share	\$	2.33	\$	3.08	\$	(3.28)	\$	6.91			
Weighted average common shares - diluted		66,962		66,962		67,010		65,962		67,293	

# BURLINGTON STORES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited) (All amounts in thousands)

	J	anuary 30, 2021		February 1, 2020
ASSETS				
Current assets:				
Cash and cash equivalents	\$	1,380,276	\$	403,074
Restricted cash and cash equivalents		6,582		6,582
Accounts receivable—net		62,161		91,508
Merchandise inventories		740,788		777,248
Assets held for disposal		6,655		2,261
Prepaid and other current assets		314,154		136,698
Total current assets		2,510,616		1,417,371
Property and equipment—net		1,438,863		1,403,173
Operating lease assets		2,469,366		2,397,842
Goodwill and intangible assets—net		285,064		285,064
Deferred tax assets		4,422		4,678
Other assets		72,761		85,731
Total assets	\$	6,781,092	\$	5,593,859
LIADH ITIEC AND CTOCKHOLDEDCI FOLHTV				
LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities:				
Accounts payable	\$	862,638	\$	759,107
Current operating lease liabilities	Ψ	304,629	Ψ	302,185
Other current liabilities		512,830		397,032
Current maturities of long term debt		3,899		3,577
Total current liabilities		1,683,996		1,461,901
Long term debt		1,927,770		1,001,723
Long term operating lease liabilities		2,400,782		2,322,000
Other liabilities		103,940		97,798
Deferred tax liabilities		199,850		182,288
Stockholders' equity		464,754		528,149
Total liabilities and stockholders' equity	\$	6,781,092	\$	5,593,859

# BURLINGTON STORES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

(All amounts in thousands)

	Fiscal Year Ended					
	 January 30, 2021	February 1, 2020				
OPERATING ACTIVITIES						
Net (loss) income	\$ (216,499)	\$	465,116			
Adjustments to reconcile net (loss) income to net cash provided by operating activities						
Depreciation and amortization	220,390		210,720			
Deferred income taxes	(24,959)		9,070			
Non-cash loss on extinguishment of debt	202		_			
Non-cash stock compensation expense	55,845		43,928			
Non-cash lease expense	(1,530)		12,599			
Cash received from landlord allowances	40,663		56,280			
Changes in assets and liabilities:						
Accounts receivable	65,475		(8,816)			
Merchandise inventories	36,459		176,430			
Accounts payable	104,607		(90,899)			
Other current assets and liabilities	(112,200)		11,604			
Long term assets and liabilities	562		3,176			
Other operating activities	50,166		2,517			
Net cash provided by operating activities	 219,181		891,725			
INVESTING ACTIVITIES						
Cash paid for property and equipment	(273,282)		(328,357)			
Lease acquisition costs	_		(1,983)			
Proceeds from insurance recoveries related to property and equipment	220		5,131			
Other investing activities	(1,070)		611			
Net cash (used in) investing activities	 (274,132)		(324,598)			
FINANCING ACTIVITIES						
Proceeds from long term debt—ABL Line of Credit	400,000		1,294,400			
Principal payments on long term debt—ABL Line of Credit	(400,000)		(1,294,400)			
Proceeds from long term debt—Convertible Note	805,000		_			
Proceeds from long term debt—Secured Note	300,000		_			
Purchase of treasury shares	(65,526)		(323,080)			
Other financing activities	(7,321)		31,453			
Net cash provided by (used in) financing activities	1,032,153		(291,627)			
Increase in cash, cash equivalents, restricted cash and restricted cash equivalents	977,202		275,500			
Cash, cash equivalents, restricted cash and restricted cash equivalents at beginning of period	409,656		134,156			
Cash, cash equivalents, restricted cash and restricted cash equivalents at end of period	\$ 1,386,858	\$	409,656			

#### **Reconciliation of Non-GAAP Financial Measures**

(Unaudited)

(Amounts in thousands, except per share data)

The following tables calculate the Company's Adjusted Net Income (Loss), Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG&A and Adjusted Effective Tax Rate, all of which are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position or cash flows that either excludes or includes amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with GAAP.

Adjusted Net Income (Loss) is defined as net income (loss), exclusive of the following items, if applicable: (i) net favorable lease costs; (ii) costs related to debt issuances and amendments; (iii) loss on extinguishment of debt; (iv) impairment charges; (v) amounts related to certain litigation matters; (vi) non-cash interest expense on convertible notes; (vii) costs related to closing the e-commerce store; and (viii) other unusual, non-recurring or extraordinary expenses, losses, charges or gains, all of which are tax effected to arrive at Adjusted Net Income (Loss).

Adjusted EPS is defined as Adjusted Net Income (Loss) divided by the diluted weighted average shares outstanding, as defined in the table below.

Adjusted EBITDA is defined as net income (loss), exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) depreciation and amortization; (vi) impairment charges; (vii) costs related to debt issuances and amendments; (viii) amounts related to certain litigation matters; (ix) costs related to closing the e-commerce store; and (x) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted EBIT (or Adjusted Operating Margin) is defined as net income (loss), exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) impairment charges; (vi) net favorable lease costs; (vii) costs related to debt issuances and amendments; (viii) amounts related to certain litigation matters; (ix) costs related to closing the e-commerce store; and (x) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted SG&A is defined as SG&A less product sourcing costs, favorable lease costs, amounts related to certain litigation matters and costs related to closing the e-commerce store.

Adjusted Effective Tax Rate is defined as the GAAP effective tax rate less the tax effect of the reconciling items to arrive at Adjusted Net Income (footnote (g) in the table below).

The Company presents Adjusted Net Income (Loss), Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG&A and Adjusted Effective Tax Rate, because it believes they are useful supplemental measures in evaluating the performance of the Company's business and provide greater transparency into the results of operations. In particular, the Company believes that excluding certain items that may vary substantially in frequency and magnitude from what the Company considers to be its core operating results are useful supplemental measures that assist in evaluating the Company's ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods.

The Company believes that these non-GAAP measures provide investors helpful information with respect to the Company's operations and financial condition. Other companies in the retail industry may calculate these non-GAAP measures differently such that the Company's calculation may not be directly comparable.

The following table shows the Company's reconciliation of net income (loss) to Adjusted Net Income (Loss) and Adjusted EPS for the periods indicated:

(unaudited)

	(unauaitea)									
	(in thousands, except per share data)									
		Three Mo	nths En	ded		Fiscal Yea	l Year Ended			
	January 30, February 1, 2021 2020		January 30, 2021		Fe	ebruary 1, 2020				
Reconciliation of net income (loss) to Adjusted Net Income (Loss):		2021 2020					2020			
Net income (loss)	\$	155,994	\$	206,325	\$	(216,499)	\$	465,116		
Net favorable lease costs (a)		5,677		7,499		24,078		35,761		
Non-cash interest expense on convertible notes (b)		7,694		_		23,988		_		
Costs related to debt issuances and amendments (c)		_		_		3,633		(375)		
Loss on extinguishment of debt (d)		_		_		202		_		
Impairment charges		437		4,315		6,012		4,315		
Litigation matters (e)		2,000		_		22,788		_		
E-commerce closure (f)		23		_		1,549		_		
Tax effect (g)		(8,640)		(3,012)		(35,273)		(10,083)		
Adjusted Net Income (Loss)	\$	163,185	\$	215,127	\$	(169,522)	\$	494,734		
Diluted weighted average shares outstanding (h)		66,962		67,010		65,962		67,293		
Adjusted Earnings per Share	\$	2.44	\$	3.21	\$	(2.57)	\$	7.35		

The following table shows the Company's reconciliation of net income (loss) to Adjusted EBITDA for the periods indicated:

	-	(unaudited)									
		(in thousands)									
		Three Months Ended				Fiscal Yea	Year Ended				
	J	anuary 30, 2021	F	ebruary 1, 2020	J	anuary 30, 2021	F	ebruary 1, 2020			
Reconciliation of net income (loss) to Adjusted EBITDA:		2021									
Net income (loss)	\$	155,994	\$	206,325	\$	(216,499)	\$	465,116			
Interest expense		27,260		11,872		97,767		50,826			
Interest income		(77)		(1,224)		(1,253)		(1,720)			
Loss on extinguishment of debt (d)		_		_		202		_			
Costs related to debt issuances and amendments (c)		_		_		3,633		(375)			
Litigation matters (e)		2,000		_		22,788		_			
E-commerce closure(f)		23		_		1,549		_			
Depreciation and amortization (i)		62,339		62,539		244,273		246,109			
Impairment charges		437		4,315		6,012		4,315			
Income tax expense (benefit)		32,203		65,107		(221,124)		115,409			
Adjusted EBITDA	\$	280,179	\$	348,934	\$	(62,652)	\$	879,680			

The following table shows the Company's reconciliation of net income (loss) to Adjusted EBIT for the periods indicated:

(unauaitea)							
(in thousands)							
	Three Mor	iths E	nded	Fiscal Yea		Year Ended	
	January 30, February 1, 2021 2020		January 30, 2021		Fo	2020 2020	
\$	155,994	\$	206,325	\$	(216,499)	\$	465,116
	27,260		11,872		97,767		50,826
	(77)		(1,224)		(1,253)		(1,720)
	_		_		202		_
	_		_		3,633		(375)
	5,677		7,499		24,078		35,761
	437		4,315		6,012		4,315
	2,000		_		22,788		_
	23		_		1,549		_
	32,203		65,107		(221,124)		115,409
\$	223,517	\$	293,894	\$	(282,847)	\$	669,332
	\$	\$ 155,994 27,260 (77) — 5,677 437 2,000 23 32,203	January 30, 2021   For 2021   F	(in the Three Months Ended           January 30, 2021         February 1, 2020           \$ 155,994         \$ 206,325           27,260         11,872           (77)         (1,224)           —         —           5,677         7,499           437         4,315           2,000         —           23         —           32,203         65,107	Three Months Ended   January 30, 2021   February 1, 2020   S	(in thousands)           Three Months Ended         Fiscal Yea           January 30, 2021         February 1, 2020         January 30, 2021           \$ 155,994         \$ 206,325         \$ (216,499)           27,260         11,872         97,767           (77)         (1,224)         (1,253)           —         —         202           —         —         3,633           5,677         7,499         24,078           437         4,315         6,012           2,000         —         22,788           23         —         1,549           32,203         65,107         (221,124)	(in thousands)           Three Months Ended         Fiscal Year End           January 30, 2021         February 1, 2020         January 30, 2021         Fe           \$ 155,994         \$ 206,325         \$ (216,499)         \$ 2021           \$ 27,260         \$ 11,872         \$ 97,767         \$ 97,767           \$ (77)         \$ (1,224)         \$ (1,253)         \$ 202           \$ —         —         202         \$ 202           \$ —         —         3,633         \$ 3,633         \$ 3,633           \$ 5,677         7,499         24,078         \$ 6,012         \$ 2,788           \$ 23         —         22,788         \$ 23         \$ 1,549           \$ 32,203         \$ 65,107         \$ (221,124)         \$ 221,124

The following table shows the Company's reconciliation of SG&A to Adjusted SG&A for the periods indicated:

	(unaudited)								
	(in thousands)								
	Three Months Ended					Fiscal Ye	ar Enc	led	
	January 30,			ebruary 1,	ary 1, January 30,			February 1,	
Reconciliation of SG&A to Adjusted SG&A:	2021 202		2020		2020		2021		2020
SG&A	\$	704,964	\$	595,316	\$	2,326,928	\$	2,228,178	
Net favorable lease costs (a)		(5,628)		(7,450)		(23,883)		(35,389)	
Product sourcing costs		(143,492)		(88,886)		(433,772)		(339,147)	
Litigation matters (e)		(2,000)		_		(22,788)		_	
E-commerce closure (f)		(23)		_		(1,549)		_	
Adjusted SG&A	\$	553,821	\$	498,980	\$	1,844,936	\$	1,853,642	

The following table shows the reconciliation of the Company's effective tax rates on a GAAP basis to the Adjusted Effective Tax Rates for the periods indicated:

	(unaudited)								
	Three Month	ıs Ended	Fiscal Year	Ended					
	January 30, 2021	February 1, 2020	January 30, 2021	February 1, 2020					
Effective tax rate on a GAAP basis	17.1%	24.0%	50.5%	19.9%					
Adjustments to arrive at Adjusted Effective Tax Rate	2.9	(0.2)	1.8	0.2					
Adjusted Effective Tax Rate	20.0%	23.8%	52.3%	20.1%					

- (a) Net favorable lease costs represents the non-cash amortization expense associated with favorable and unfavorable leases that were recorded as a result of purchase accounting related to the April 13, 2006 Bain Capital acquisition of Burlington Coat Factory Warehouse Corporation. These expenses are recorded in the line item "Selling, general and administrative expenses" in our Consolidated Statement of Income (Loss).
- (b) Represents non-cash accretion of original issue discount on convertible notes.
- (c) Represents certain costs incurred as a result of the issuance of secured notes and convertible notes, as well as the execution of refinancing opportunities.
- (d) Amounts relate to the refinancing of the Term Loan Facility.
- (e) Represents amounts charged for certain litigation matters.
- (f) Represents costs related to the closure of our e-commerce store.
- (g) Tax effect is calculated based on the effective tax rates (before discrete items) for the respective periods, adjusted for the tax effect for the impact of items (a) through (f). The effective tax rate includes the benefit of loss carrybacks to prior years with higher statutory tax rates.
- (h) Diluted weighted average shares outstanding starts with basic shares outstanding and adds back any potentially dilutive securities outstanding during the period.
- (i) Includes \$5.6 million and \$23.9 million of favorable lease costs included in the line item "Selling, general and administrative expenses" in our Consolidated Statements of Income (Loss) for the three and twelve months ended January 30, 2021 and \$7.5 million and \$35.4 million for the three and twelve months ended February 1, 2020, respectively.